



# Connecting the Dots: New Services to Improve Maternal and Infant Health

June 11, 2024





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## Health Plans We Support



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# Welcome and Housekeeping



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If we are unable to address your questions in today's webinar, we will address your questions in an upcoming forum

# Reminders about Webinars to date and where to find them

- Connecting the Dots: **Children and Youth Involved in Child Welfare** (February 13, 2024)
- Connecting the Dots: **How to Refer your Client to Enhanced Care Management (ECM) and Community Supports (CS)** (March 12, 2024)
- Connecting the Dots: **New Services to Support Children and Youth with Complex Behavioral Health Needs** (April 9, 2024)
- Connecting the Dots: **New Services to Support Families and Youth Experiencing Homelessness** (May 14, 2024)

[View recordings here](#)

*Scroll down the page to locate “Connecting the Dots – CalAIM Provider Learning Series”*



# Agenda

- Welcome and Introductions
- Provider Spotlight
- Learning Objectives
- Review ECM Population of Focus: Birth Equity
- Supportive, Respectful, and Culturally Responsive Care
- Provider Perspectives
- Overview of Benefits and Programs
- Connections and Referrals
- Provider Spotlight
- Wrap Up

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# Welcome and Introductions

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# Introductions



**Nancy Wongvipat Kalev, MPH**  
**Senior Director, Systems of Care**  
**Health Net**

# Today's Presenters



**Karen Hill, PhD, ANP-C, MSN, RN**  
**Principal**  
**Health Management Associates**



**Kelli Stannard, BSN, RN**  
**Associate Principal**  
**Health Management Associates**



# Provider Spotlights



**Melissa Hanna, J.D., MBA**  
Cofounder and CEO  
Mahmee



**Dr. Melissa Franklin**  
Director of Maternal, Child and Adolescent Health  
Los Angeles County Dept. of Public Health

# Learning Objectives

- Explore how to engage members with supportive, respectful, and culturally responsive approaches.
- Describe services available for pregnant and postpartum individuals.
- Describe services available to families with children 0-15 months.
- Name opportunities for early identification/screening.
- Explain how to refer and make connections to the services for members.



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# Getting to Know You!



**Please say hello in the chat  
with your role and organization!**

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# Provider Spotlight

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# Provider Spotlight

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Pending Clearance



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# ECM Population of Focus: Birth Equity

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# Birth Equity Population of Focus

ECM Birth Equity Population of Focus Went Live 1/1/24

## Adults and Youth who:



1. Are pregnant or are postpartum (through 12 months period); **and**
2. Are subject to racial and ethnic disparities as defined by California public health data on maternal morbidity and mortality

### *Notes on the Definition:*

- Clause (1) with “pregnant or are postpartum,” with “postpartum” period defined as the 12 month period following the last day of the pregnancy (irrespective of whether live or still birth delivery, or spontaneous or therapeutic abortion).
- Clause (2) is identified based on the California Department of Public Health’s (CDPH) most recent State public health data available on the Women/Maternal Dashboard Home Page (including the Pregnancy Related Mortality, Selected Maternal Complications, and Severe Maternal Morbidity Dashboards).

**No further criteria are required to be met to qualify for this ECM Population of Focus.**

# Investing in Better Birth Outcomes

- Health Net, CalViva Health, and Community Health Plan of Imperial Valley are partnering with community-based maternal care providers to address disparities in health and birth outcomes in racial and ethnic groups with high maternal morbidity and mortality rates.
  - We will do this together by:
    - Ensuring **high-quality, patient- and family-centered care and care coordination** for all pregnant or postpartum members, with a special focus on populations experiencing racial and ethnic disparities
    - **Coordinating** maternity care that is **culturally sensitive** and **evidence-based**
    - **Collaborating across delivery systems** to ensure that the pregnant or postpartum member's **health and social needs** are met

For More information, see the DHCS Birth Equity Population of Focus Frequently Asked Questions Document (February 2024): <https://www.dhcs.ca.gov/CalAIM/ECM/Documents/ECM-BirthEquity-POF-FAQ%27s-February2024.pdf>





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# **Supportive, Respectful, and Culturally Responsive Care**

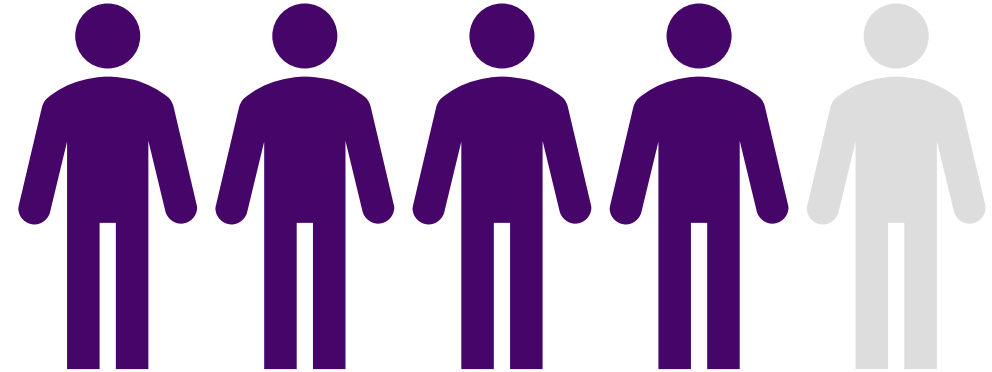
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# THE WHY

# 31%

of maternal deaths occurred among Black individuals who represent only 14% of the US population

50% (approx.) of maternal deaths were among White individuals



## More than 4 of 5

Pregnancy-related deaths in the US were preventable.

- 14% of deaths were due to hemorrhage
- 7% were due to hypertensive disorders of pregnancy
- More than 50% of deaths occurred after the first week through 1 year after delivery

# THE HOW

## Culturally responsive maternal care requires self-awareness, assessment, and honesty.

Every healthcare organization, healthcare provider and staff member has a personal and professional obligation to look at their role in creating culturally acceptable maternal care or exacerbating existing inequities and bias.

- freedom from abuse and violence,
- consent,
- privacy,
- communication that is understandable, consistent, relevant and free of bias
- education and shared decision making,
- grounded in dignity and respect, safety

# THE HOW

- A lifelong commitment to self-evaluation, personal and organizational critique for example:
  - How often am I or my team having to change my automatic response or making assumptions?
  - What is my or my team's bias?
  - Why do I or my team have this bias and what can we do about it?
  - Have we ever been surprised?
  - What kind of detrimental things is the bias leading to?
- Rectifying the power imbalances in the provider-patient dynamics,
- Developing mutually beneficial and non-paternalistic partnerships with communities on behalf of individuals and the defined populations

# THE HOW

## Challenges and obstacles to quality maternal care

- Lack of insurance coverage or money for services
  - Unable to schedule an appointment at a convenient time
  - Fear of others knowing they were pregnant
  - Past experiences with medical services for them or others
  - Lack of transportation
  - Behavioral health or substance use disorders
  - Unplanned or unwanted pregnancies
- Desire for more transparency and communication in prenatal care
  - Lack of relationship with providers
  - Perceived insignificance of prenatal care due to lengthy wait time and short visit time
  - Inflexible work schedule
  - Trouble navigating the health system

# Empowering Imani



Imani is 29 yr. student and **works part-time as a store clerk**. She had one late miscarriage and is now **29 weeks pregnant**. Her partner is a long-haul truck driver and is often on the road. **They both want this baby**.

**Her family is not happy about this pregnancy as they want her to finish school. She does have a good relationship with her aunt.**

She has **stopped using all substances and experiences anxiety**. She is still very **upset about her last pregnancy**. She says neither the **OB-GYN or hospital staff listened to her when she tried to express her concerns** and she lost her baby, they made **too many assumptions about her lifestyle and partner and made them feel bad**. She believes it is because she is black. ***She felt like nobody cared when she lost Jacob. She never told her family.***

Imani has lots of friends, but most are busy with school and their lives. **She feels alone and would really like to learn more about how to make sure she and her baby survive**. She is concerned about her insurance lapsing, staying in school, her job, and just handling everything alone. She has a new OB-GYN but doesn't really trust her.

1. Let's identify her strengths
2. How might we help Imani?



# Connecting Hien

34yr old 1st generation Vietnamese woman who lives in **rural central valley** and for whom **English is a second language**. She is **16 weeks pregnant** with her **2<sup>nd</sup> child**. She did not receive prenatal care with the 1<sup>st</sup>. Her family is very traditional and does not believe in Western medicine. She is employed in the family restaurant. She has **spotting, pain, her blood pressure is rising, and blood sugars are too high**. Hien is married and wants this child, but it is causing a lot of **stress due to finances**. Her husband was injured at work and is on disability. Her 1<sup>st</sup> pregnancy was fine, but she got a **post partum infection** and was in the hospital and received antibiotics. She is worried and would like to get regular care, but her family puts a lot of pressure on her not to do so. **She feels like she has no one to talk to about how she feels.**

1. **Let's identify her strengths**
2. **How might we help Hien?**



# Provider Perspectives

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## In Summary

- Valuing Birth Equity PoF Intersectionality
- Holistic and Equitable Maternity Care-assurance of optimal well-being for birthing persons and a willingness of systems to address inequities and racism
  - Black Mamas Matters Alliance (BMMAs) is a trauma and culturally informed organization that provides resources, respects spirituality and health ,and has BIPOC providers that can service as a resource for learning
- Reproductive health and justice that considers race, class, ethnicity, sexuality, citizenship, sex impact, and the right of choice
- Humanity: treating birthing persons with kindness, courtesy, and politeness
- Love and care of self: Respectful care is developing a sense of care as a provider that allows the care for others that are different than themselves

## In Summary

- Respectful Culturally Responsive Care starts with organization and healthcare team NOT the patient
- Being humble and willing to see and understand the patient's perspective
- Lifelong commitment to self evaluation, i.e. implicit and unconscious bias
- Supports access, consistent understandable communication across disciplines and with patient and families
- Shared decision making and absence of hierarchy and power dynamics
- Attempting to create more joy, awareness and self-advocacy
- Adopt culturally centered policies and practices and approaches
- Most important listen to patient and family members experience and stories

# The Cycle of Respectful Care Framework

**Waking Up:**  
 Hospital disparities data  
 Patient experience survey data  
 Discrimination, racism, and mistreatment specific to the facility  
 Quality improvement activities



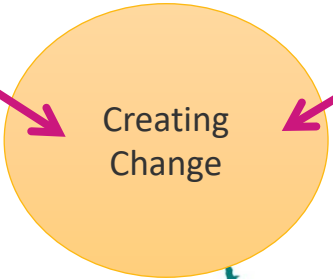
**Reaching Out: know how provider biases can influence health care and treatment.**  
 Foster dignity and respect by looking patients in eyes and being mindful of body language.  
 Build empathy by understanding and responding to others' emotions, feelings, and decisions.  
 Be curious about the impact of social determinants on patients' lives.  
 Consider patients' knowledge of their bodies and experiences in medical decision making.

**Interpersonal:**  
 Change in how we value others and see the world.



**Maintaining:**  
 Take care of self and peers to avoid burnout  
 Become an advocate for institutional, local, state, and federal policy change.  
 Establish a governance structure, process, and provide resources to support health equity initiatives  
 Invest in and establishing measures for all quality improvement efforts  
 Promote values for truth, racial healing and transformation (Kellogg)

**Coalescing with local community:**  
 Ensure patients are discharged with the skills, support, and tools to care for self and family.  
 Connect with and leverage community assets to ensure patient access to resources for biopsychosocial needs.  
 Power map local structures with resources to achieve health equity.

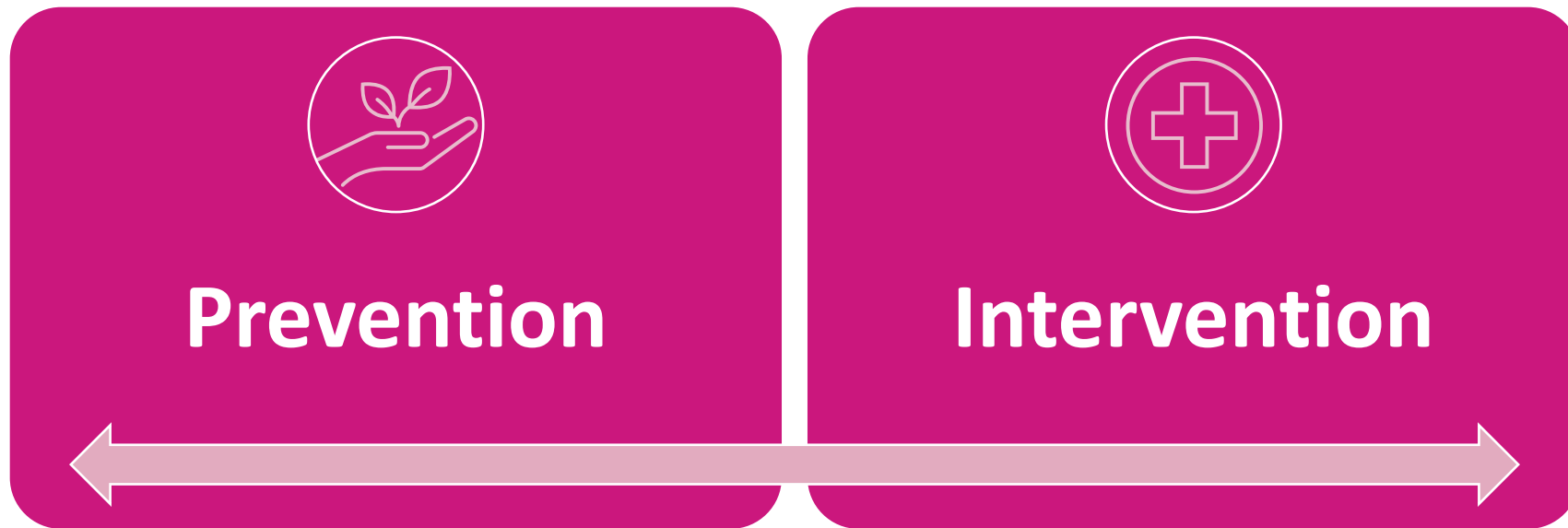


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# Overview of Benefits and Programs

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# Continuum of Services



# ECM's 7 Core Services: A Whole-Person approach with a focus on In-Person Services

**1** Outreach and Engagement 


**2** Comprehensive Assessment & Care Plan 

**3** Health Promotion 

**4** Comprehensive Transitional Care 

**5** Enhanced Care Coordination 

**6** Individual and Family Social Supports 

**7** Coordination of & Referral to Community & Social Support Services 



# Community Supports

Services
Housing Transition/Navigation
Housing Deposits
Housing Tenancy & Sustaining Services
Short-Term Post-Hospitalization Housing
Recuperative Care (Medical Respite)
Day Habilitation Programs
Nursing Facility Transition/ Diversion
Community Transition Services/Nursing Facility Transition to a Home
Personal Care and Homemaker Services
Respite Services for Caregivers
Environmental Accessibility Adaptations
Medically Supportive Food/ Meals/ Medically Tailored Meals
Sobering Centers
Asthma Remediation

# Additional Health Plan Benefits and Services

Doula

Mahmee

Community  
Health  
Workers

Dyadic  
Services

Start Smart for  
Your Baby<sup>®</sup>



# Doula Benefit Overview

Effective January 2023, California added a “doula benefit” all Medi-Cal beneficiaries. The doula service is available in both the fee for service and managed care delivery systems.

Doula services include:

- Personal support to women and families throughout a woman's pregnancy, childbirth, and postpartum experience. Includes emotional and physical support, provided during pregnancy, labor, birth, and the postpartum period.
- Pursuant to federal regulations, doula services must be recommended by a physician or other licensed practitioner\*
  - An additional recommendation from a physician or other licensed practitioner of the healing arts is required for more than 11 visits during the perinatal period, excluding labor and delivery and miscarriage support.
  - Members receiving doula services who also qualify for ECM are **not precluded from receiving ECM** as long as the MCP ensures that Providers do not receive duplicative reimbursement for the same services provided to the same Member.
- More information is available regarding the doula benefit via the [DHCS Doula Services webpage](#)

# Additional Health Plan Benefits and Services

## Mahmee

- Registered Nurses for clinical guidance and remote patient monitoring
- Infant feeding education and consults
- Doula Care
- Mental Health Nutrition
- Care Coordination

## Start Smart for Your Baby®

- Provides members with pregnancy and postpartum education and resources
- Assessments and Care Coordination

## Community Health Workers (CHWs)

- CHWs are community members that can provide members with expert guidance through the healthcare system.
- Are preventive health services
- Can be provided to individuals or in groups

## Dyadic Services

- Helps support child development and mental health by treating children and caregivers together
- Who is Eligible? Children/youth and their parent(s)/caregiver(s). The child/youth must be enrolled in Medi-Cal. The parent(s) or caregiver(s) do(es) not need to be enrolled in Medi-Cal or have other coverage

# Local Programs

## Comprehensive Perinatal Services Program (CPSP)

- Serves low-income pregnant and postpartum individuals enrolled in Medi-Cal from the start of pregnancy to 60 days PP.
- Provides obstetric services, health education, nutrition services, case coordination including strengths-based assessments, individualized care planning (reassessed each trimester), and PP assessment.

<https://www.cdph.ca.gov/Programs/CFH/DMCAH/CPSP/Pages/default.aspx>

## Black Infant Health (BIH) Program

- Serves Black pregnant and postpartum (up to 6 months) living in select California counties and cities, regardless of income, starting at age 16.
- Provides prenatal and postpartum group sessions, case management, skills-based interventions (e.g., stress management, empowerment, healthy behaviors), and individual client-centered life planning.
- Administered by county agencies, with funding and oversight provided by CDPH

<https://www.cdph.ca.gov/Programs/CFH/DMCAH/BIH/Pages/Sites.aspx>

## California Perinatal Equity Initiative (PEI)

- Serves pregnant and parenting Black individuals and their partners, up to the child's first birthday.
- PEI complements the BIH program for whole family care with home visitation programs, group interventions, and fatherhood and partnership initiatives.
- Administered by county agencies, with funding and oversight provided by CDPH

<https://www.cdph.ca.gov/Programs/CFH/DMCAH/PEI/Pages/Sites.aspx>

## American Indian Maternal Support Services (AIMSS)

- Provides perinatal case management and HV services to American Indian pregnant and postpartum individuals through the infant's first year of life.
- Assists program participants with receiving health care, education, emotional support, referrals to services (social and health), and follow-up visits.
- Administered by the Primary, Rural, and Indian Health Department (PRIHD)

<https://www.dhcs.ca.gov/services/rural/Pages/AIMSSProgram.aspx>

# Local Programs

## CDPH's California Home Visiting Program (CHVP)

- Voluntary program serving pregnant/parenting families with at least one risk factor (e.g., domestic violence, inadequate income or housing, <12 years of education, SUD or mental health concerns).
- Services generally begin prenatally or right after delivery until about age three and may include parenting skills, information and guidance on newborns and infants, referrals to community resources, screening children for developmental delays, and facilitating interventions.

<https://www.cdph.ca.gov/Programs/CFH/DMCAH/CHVP/Pages/Sites.aspx>

## CDSS' CalWORKs Home Visiting Program (HVP)

- Voluntary program serving individuals who are pregnant/parenting a child <24 months of age and are eligible for CalWORKs aid.
- Services may include prenatal, infant, and toddler care; infant and child nutrition; child developmental screening/assessments; parent education; child development and care; job readiness and barrier removal; and treatment and supports for domestic violence and behavioral health concerns.

<https://www.cdss.ca.gov/calworks-home-visiting-program>

## First 5 California

- First 5 California is dedicated to improving the lives of California's young children and their families through a comprehensive system of education, health services, childcare, and other crucial programs
- Focus Areas:
  - Early Learning and Care
  - Effective Interactions and Teaching
  - Positive Parenting
  - Tobacco Cessation

<https://www.cfc.ca.gov/index.html>



- **Does anyone work in these programs? If so, which one?**

**AND**

- **Are any of you working with these programs today? If so, which ones?**

# Integration of QI and CalAIM

## Maternity health/perinatal care measures:

- Timely prenatal care in the first trimester
- Postpartum care between 7 and 84 days after delivery

## Possible future measures:

- Prenatal Immunization Status
- Prenatal Depression Screening and Follow-Up
- Postpartum Depression Screening and Follow-Up

## Quality of Care HEDIS measures that impact children in the first year of life.

- Immunizations up to age 2 years.
- Well care visits for children 0 to 30 months of age.
- Developmental Screenings by 1 year, 2 years and 3 years of age
- Lead screening by 2 years of age. First lead screening is recommended when babies start crawling.
- Topical fluoride varnish application at least twice from 1 – 20 years of age.

# Integration of QI and CalAIM

## CLINICAL PERFORMANCE IMPROVEMENT PROJECT (PIP)

- A 3 year project to improve infant well care visits in the **Black or African American** population
- Barrier Analysis indicates the following drivers for engagement with the health care system:
  - **Trust in the system**
  - Their provider and their infant’s provider
  - Their experience with prenatal care, in the hospital during delivery and postpartum care
- Opportunity to establish the ECM Provider as a **trusted messenger** and source of information from pregnancy through postpartum / the first year of life of the infant
- ECM/CHW/Doulas can empower members to select the PCP for their infant prior to delivery, so that the member gets the baby established with a PCP to start building that relationship

## DOULA COLLABORATIVE – STARTED BY THE INLAND EMPIRE HEALTH PLAN (IEHP)

- Doulas are a trusted source of information and can impact infant well care in addition to prenatal and postpartum care
- Any MCP/health plan is welcome to join the meetings
- A separate workgroup that includes community organizations, such as WIC, BIH (Black Infant Health) and other CBOs that work with the pregnant population
- Working on non-branded materials for Medi-Cal members and doulas

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# Connections and Referrals

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# Identifying Members for ECM

## Identification for ECM

- Encounter data
- Provider records or reports
- Race and ethnicity data at multiple interventions (e.g., eligibility, enrollment, Provider recorded)
- Comprehensive Perinatal Services Program (CPSP)
- Black Infant Health (BIH) Program
- California Perinatal Equity Initiative (PEI)
- American Indian Maternal Support Services (AIMSS)
- CDPH's California Home Visiting Program (CHVP)
- CDSS' CalWORKs Home Visiting Program (HVP)
- Maternity care providers, including midwives, doulas, and hospitals
- ADT feed data, when available
- Members and their families (self-refer)



# Early Identification/Screening



## Program Assessments

- PEI (California Perinatal Equity Initiative)
- CPSP (Comprehensive Perinatal Services Program)
- BIH (Black Infant Health Program)
- AIMSS (American Indian Maternal Support Services)
- CHVP (CDPH's California Home Visiting Program)
- CalWORKs HVP (CDSS' CalWORKs Home Visiting Program)

## Other

- Health Risk Assessments
- ACEs
- Maternal Depression Screening
- SBIRT/SABIRT
- Developmental Screening (child)

## Comprehensive ECM Assessment

- Physical Health Care
- Mental Health Care
- SUD Care
- Community-based LTSS needs
- Oral Health Care
- Palliative Care
- Social Supports
- SDOH Care

# ECM Providers – Connecting Members to Care

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**Coordination of & Referral to  
Community & Social Support  
Services**



Examples include:

- Connecting the pregnant/postpartum member, their partner, and their family to resources to support the member's health, and the child's health
  - Including prenatal and postpartum appointments
  - Well-child visits
  - Coordinating transportation
  - Ensuring connections to benefits such as WIC
- Connecting to Community Supports
- Coordinating the transition to home after labor and delivery



- **As a Provider, how do you know if one of your clients has an assigned ECM provider or is receiving Community Supports?**
- **And if needed, how do you make a referral/connection to either ECM or CS?**

# Connecting Members to Local Programs and ECM

CPSP

BIH

PEI

AIMSS

CHVP

CalWORKS  
HVP

First 5

## If you are one of these programs

- Consider:
  - If ECM would be a good fit for your program
  - How you might work with your local ECM providers

## If you are **not** one of these programs

- Consider:
  - Getting to know your local programs
  - Establishing working relationships to help connect members as needed

# WHEN is it a good time to evaluate someone's need for ECM and/or Community Supports?



ANY TRANSITION  
EVENT



ANY CHANGE IN  
CONDITION



ANY NEWLY  
DIAGNOSED  
CONDITION



ANY CHANGE IN  
HOUSING



ANY CHANGE IN  
SUPPORT STRUCTURE



ANY KNOWN HIGH-  
STRESS EVENTS

# WHEN is it a good time to consider connections to a doula?



WHEN THE MEMBER  
BECOMES PREGNANT



ANY CHANGE IN CONDITION,  
DIAGNOSIS, SOCIAL SUPPORT,  
ETC



DURING LABOR AND BIRTH



POSTPARTUM

# Connecting Imani to Care

- What services or programs do you think you may want to offer connections to?
- What about as she moves along the continuum of care?



# Connecting Hien to Care

- What services or programs do you think you may want to offer connections to?
- What about as she moves along the continuum of care?





# ECM Assessment – Indicators for Coordination/Collaboration

- Updated Adult ECM Comprehensive Assessment Tool
- Both the Adult tool and the C/Y tool have pregnancy and postpartum related components
- Throughout each document, lead care managers have opportunities to identify and make connections to needed services and supports

### Children and Youth (C/Y) Enhanced Care Management Comprehensive Assessment

This assessment is a tool for you, as Lead Care Manager, to assess a C/Y member's health needs and help the C/Y member participate in the Enhanced Care Management (ECM) benefit. From the initial and over the next 1-3 visits, you and the C/Y member will complete this assessment together, and from there develop goals and next steps that support the C/Y member's overall health and wellness.

The purpose of this section is to identify other programs the C/Y member is involved in; and support you to coordinate the C/Y member's care and health-related social needs.

**Section 1. Indicate the C/Y member's Population of Focus and other County programs they are involved in**

**Population of Focus for the C/Y member:**

Experiencing homelessness  At-risk for avoidable hospital/emergency department (ED) utilization  
 Serious mental illness (SMI)/substance use disorder (SUD)  Transitioning from youth correctional facility  
 California Children's Services (CCS)/CCS Whole Child Model (WCM)  Child welfare  
 Intellectual/developmental disorder (DD)  Birth equity (As identified on the referral/authorization form)

**Programs the C/Y member is involved in:**  Specialty mental health services (SMHS)  Drug Medi-Cal (DMC)  
 Drug Medi-Cal Organized Delivery System (DMC-ODS)  Juvenile Justice  CCS  CCS WCM  Child welfare  
 Regional center services  Local program serving pregnant/postpartum individuals (e.g., Comprehensive Perinatal Services Program (CPSP), California Home Visiting Program [HVP], etc.), list: \_\_\_\_\_  
 Other(s), list: \_\_\_\_\_  N/A

**Date of consent for opt-in to ECM services:** \_\_\_\_\_  Verbal  Written  
 C/Y member  Parent/guardian/caregiver  Department of Children and Family Services (DCFS)  
 Court  Foster parent(s)

**Is anyone else in the family enrolled in ECM?**  Yes  No  
 If yes, list family member name(s), relationship(s) to the C/Y member, and ECM provider(s): \_\_\_\_\_

**Indicate if you used any of the following recently completed assessments or tools to complete/inform this assessment.**

The Lead Care Manager should incorporate findings from all available assessments. Assessments do not replace this comprehensive assessment but should inform development of the care plan.

ACEs or PEARLS  Yes. Date completed: \_\_\_\_\_  No  N/A  
 If no ACEs or PEARLS screening completed: refer to PCP/SW for screening.  
 CANS Assessment<sup>1</sup>  Yes. Date completed: \_\_\_\_\_  No  N/A  
 PSC-35<sup>2</sup>  Yes. Date completed: \_\_\_\_\_  No  N/A  
 Needs Evaluation Tool<sup>3</sup>  Yes. Date completed: \_\_\_\_\_  No  N/A  
 Youth Screening Tool<sup>4</sup>  Yes. Date completed: \_\_\_\_\_  No  N/A  
 (DPH Foster Care) Child Health Evaluation  Yes. Date completed: \_\_\_\_\_  No  N/A  
 Protective Factors Survey<sup>5</sup>  Yes. Date completed: \_\_\_\_\_  No  N/A  
 (DCFS) Multidisciplinary Assessment Team<sup>6</sup>  Yes. Date completed: \_\_\_\_\_  No  N/A  
 (CCS) Patient Care Assessment  Yes. Date completed: \_\_\_\_\_  No  N/A  
 (DDS) Regional Center Assessment  Yes. Date completed: \_\_\_\_\_  No  N/A  
 (Pregnant/Postpartum) CPSP Assessment  Yes. Date completed: \_\_\_\_\_  No  N/A  
 (Justice Involved) Re-entry Transition Plan  Yes. Date completed: \_\_\_\_\_  No  N/A  
 Other(s) (list with date completed): \_\_\_\_\_

<sup>1</sup> The Child and Adolescent Needs and Strengths Assessment is used by DCFS/Child Welfare and by SMHS/DMH  
<sup>2</sup> The Pediatric Symptom Checklist is used by SMHS/DMH  
<sup>3</sup> The Needs Evaluation Tool is used by DMH  
<sup>4</sup> The Youth Screening Tool is used for Medi-Cal Mental Health Services, DHCS  
<sup>5</sup> The PFS is used by the Prevention and Aftercare Network, DCFS  
<sup>6</sup> The Multidisciplinary Assessment Team includes their level of care tool and the Resource Family Reporting Tool, used by DMH for a child newly entering the foster care system

### Enhanced Care Management (ECM) Comprehensive Assessment

**Background Information**

This assessment is designed as a tool for you, as Lead Care Manager, to assess a member's health needs and help the member participate in the Enhanced Care Management benefit. Today and over the next 1-3 visits, you and the member will complete this assessment together, and from there develop goals and next steps that support the member's overall health and wellness.

**Indicate if you used any of the following, recently completed assessments or tools to complete/inform this assessment.**

The Lead Care Manager should incorporate findings from all available assessments. Assessments do not replace this comprehensive assessment but should inform the development of the care plan.

ACEs or PEARLS  Yes. Date completed: \_\_\_\_\_  No  N/A  
 If no ACEs completed: refer to PCP/SW for screening.  
 Needs Evaluation Tool<sup>1</sup>  Yes. Date completed: \_\_\_\_\_  No  N/A  
 (Pregnant/Postpartum) CPSP Assessment  Yes. Date completed: \_\_\_\_\_  No  N/A  
 (Justice Involved) Health Risk Assessment  Yes. Date completed: \_\_\_\_\_  No  N/A  
 (Justice Involved) Re-entry Care Plan  Yes. Date completed: \_\_\_\_\_  No  N/A  
 Other(s) (list with date completed): \_\_\_\_\_

<sup>1</sup>The Needs Evaluation Tool is used by Department of Mental Health.

**Section 1. Demographics**

<b>1. Today's date:</b>	<b>2. Patient name:</b>
<b>3. Date of birth:</b>	<b>4. Medi-Cal ID:</b>
	<b>5. Opt-in to ECM date:</b> _____ <input type="checkbox"/> Verbal <input type="checkbox"/> Written <input type="checkbox"/> N/A – Grandfathered from HHP/WPC

**6. Population of Focus (As identified on the referral/authorization form):**

Experiencing Homelessness  Homeless Families  At Risk for Avoidable Hospital or ED Utilization  
 Serious Mental Health and/or SUD Needs  Transitioning from Incarceration  Living in the Community who are at Risk for LTC Institutionalization  Nursing Facility Residents Transitioning to the Community  Birth Equity

**7. Is anyone else in the family enrolled in ECM?**  Yes  No  N/A  Declined to answer  
**8. If yes, list family member name(s), relationship(s) to member and their ECM Provider(s):** \_\_\_\_\_

<b>9. Preferred name and/or pronouns:</b>	<b>10. Gender identification:</b>
<b>11. Preferred written/spoken language:</b>	<b>12. Interpreter needed:</b> <input type="checkbox"/> Yes <input type="checkbox"/> No If yes, list language: _____

**13. Nationality/tribe/ethnicity (Select all that apply):**  American Indian/Alaskan Native  Asian  
 Black/African American  Hispanic or Latino  Pacific Islander/Native Hawaiian  White  Other: \_\_\_\_\_

**14. Relationship status:**  Single  Married  Divorced  Domestic partnership  Widower  
 Other: \_\_\_\_\_  
 Declined to answer

**15. Veteran/discharged from the U.S. Armed Forces?**  Yes  No  Declined to answer

<b>16. Home phone(s):</b>	<b>17. Cell phone(s):</b>	<b>18. Email address(es):</b>
---------------------------	---------------------------	-------------------------------





# ECM Assessment – Indicators for Coordination/Collaboration

- Note if the Member is involved in other programs
- Proactive and frequent communication should occur with these programs/members of the person’s care team
- Also note if anyone else in the family is receiving ECM services, as collaboration may be indicated



Programs the C/Y Member is Involved in:  SMHS  DMC  DMC-ODS  Juvenile Justice  CCS  
 CCS WCM  Child Welfare  Regional Center Services  
 Local program serving pregnant/postpartum individuals (e.g., Comprehensive Perinatal Services Program [CPSP], California Home Visiting Program [HVP], etc.) (List):  
 Other(s), List:  
 N/A

---

Date of Consent for Opt-in to ECM services: \_\_\_\_\_  Verbal  Written  
 C/Y Member  Parent/Guardian/Caregiver  DCFS  Court  Foster parent(s)

---

Is anyone else in the family enrolled in ECM?  Yes  No  
 If yes, list family member name(s), relationship(s) to C/Y member, and ECM Provider(s):

This could be an opportunity to connect someone to needed services and to uncover any barriers to accessing care



## Section 3. Physical Health

6. Do you know who your regularly assigned healthcare providers are?  Yes  No  
 Provider name(s)/clinic(s)/phone #(s):

If yes, when was the last time you saw your regular doctor?  Less than 3 months ago  
 Less than 6 months ago  6-12 months ago  More than 1 year ago  Not sure

---

7. Do you have a provider for women’s health?  Yes  No  N/A  
 Provider name/clinic/phone #:

---

8. Have you had a dental visit in the past 12 months?  Yes  No  Not Sure  Declined to Answer  
 Dentist’s name/phone #:

# ECM Assessment – Indicators for Coordination with Others

Opportunities to identify where you can link someone to additional care/services



## Section 7. Pregnancy/Postpartum

### 7. Do you have the following plans for pregnancy and labor and delivery?

- A. Birth plan: Have Don't have, but want Don't have and don't want
- B. Delivery wishes: Vaginal Natural (unmedicated/no epidural) C-Section  
Vaginal birth after C-Section (VBAC)
- C. Delivery location: \_\_\_\_\_
- D. Birthing classes: Have Don't have, but want Don't have and don't want
- E. Labor support person(s) (including doulas): Have Don't have, but want Don't have and don't want  
If have, list: \_\_\_\_\_
- F. Going into labor: When to call someone and/or go to your birthing location:  
I know what to do I need help with this
- G. Goals/plan for transportation to the hospital: Have Don't have, but want Don't have and don't want
- H. Childcare goal/plans for other kids: Have Don't have, but want Don't have and don't want N/A
- I. Breastfeeding plans: Have Don't have, but want Don't have and don't want

Comments: \_\_\_\_\_

### 22. Do you need any of the following during your pregnancy or postpartum care: (check all that apply)

- Education/resources on pregnancy/post-pregnancy (body changes, baby growth, postpartum discomforts, self-care after pregnancy, etc.)
- Education/resources on family planning/birth control
- Education/resources on infant health (nutrition, developmental milestones, safe sleeping)
- Education/resources on immunizations for self and baby
- Education/resources on parenting skills/parenting classes
- Essential baby supplies (crib, diapers, formula, bottles, breast pump, clothing, blankets, and other supplies)
- Car seat
- Finding childcare or assistance paying for childcare
- Other: \_\_\_\_\_
- Declined to Answer

# ECM Assessment – Indicators for Coordination with Others

## Section 7. Pregnancy/Postpartum

Connections for baby



Mental health screening opportunities



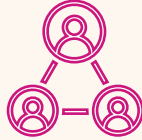
<p><b>23. Do you have a doctor for your baby?</b> <input type="checkbox"/>Yes <input type="checkbox"/>No <input type="checkbox"/>N/A <input type="checkbox"/>Declined to Answer If <b>yes</b>, provider name/phone #:</p>
<p><b>24. When (day and or month) did you most recently take your baby to the doctor?</b> _____ <input type="checkbox"/>Not Sure <input type="checkbox"/>N/A <input type="checkbox"/>Declined to Answer</p>
<p><b>25. Has the doctor told you that there are health issues with your baby that needs follow up?</b> <input type="checkbox"/>Yes <input type="checkbox"/>No <input type="checkbox"/>Not Sure If <b>yes</b>, do you need support in following up with any of those issues? <input type="checkbox"/>Yes <input type="checkbox"/>No <input type="checkbox"/>Not Sure</p>
<p><b>26. Do you have a dentist for your baby?</b> <input type="checkbox"/>Yes <input type="checkbox"/>No <input type="checkbox"/>N/A (no teeth present and less than 1 year of age) <input type="checkbox"/>Declined to Answer If <b>yes</b>, provider name/phone #: Date of Last Visit (if known, or an approximate date):</p>
<p><b>27. Edinburgh Postnatal Depression Scale (EPDS) Screener</b> <input type="checkbox"/> Declined to Complete (and reason, if provided):</p> <ul style="list-style-type: none"> <li>• <b>Have Member self-complete</b> the screener here: <a href="https://www.mcpapformoms.org/Docs/EdinbPostDepScale%20english%20no%20numbers.pdf">https://www.mcpapformoms.org/Docs/EdinbPostDepScale%20english%20no%20numbers.pdf</a>. The Member should complete the scale themselves, unless they have limited English or has difficulty with reading.</li> </ul> <p>Scoring:</p> <ul style="list-style-type: none"> <li>• Score of 9 and above: consult with clinical consultant and supervisor.</li> <li>• Score of 13 and above: consult with clinical consultant and supervisor <i>and</i> initiate referral for behavioral health]</li> <li>• Positive score (1, 2, or 3) on question 10: immediate discussion required: consult with clinical consultant and supervisor <i>and</i> initiate referral for behavioral health</li> </ul>
<p><b>Depression – Patient Health Questionnaire (PHQ-9) – For youth aged 11 and older</b></p> <ul style="list-style-type: none"> <li>• If a recent (within past month) PHQ-9 has been completed by another provider and is in chart, enter score here: _____ and date: _____</li> <li>• If no PHQ-9 in chart, complete the PHQ-2+Q.9 below</li> <li>• Follow scoring guidelines below.</li> </ul> <p><input type="checkbox"/> N/A <input type="checkbox"/> Declined to Complete (and reason, if provided):</p>
<p><b>PHQ-2 plus Question 9</b> Over the last two weeks, how often have you been bothered by any of the following?</p>
<p>1. Have you experienced a reduction in interest or pleasure in doing things? Not at all <input type="checkbox"/> Several days <input type="checkbox"/> More than half the days <input type="checkbox"/> Nearly every day <input type="checkbox"/></p>
<p>2. Have you felt down, depressed or hopeless? Not at all <input type="checkbox"/> Several days <input type="checkbox"/> More than half the days <input type="checkbox"/> Nearly every day <input type="checkbox"/></p>
<p>3. (Q.9) Thoughts that you would be better off dead or of hurting yourself in some way Not at all <input type="checkbox"/> Several days <input type="checkbox"/> More than half the days <input type="checkbox"/> Nearly every day <input type="checkbox"/></p>

# ECM Connects Member to CS

Member

Informs member of POTENTIAL CS support eligibility

Member consent



CS Provider



Referral



CS provider reconfirms eligibility via health plans provider portal (HN or CVH)

Provider Order, if needed

ECM Provider

ECM Assessment or during course of ECM services, CS Service connection indicated



Reviews auth guide to determine possible eligibility



ECM provider supports member to acquire provider order



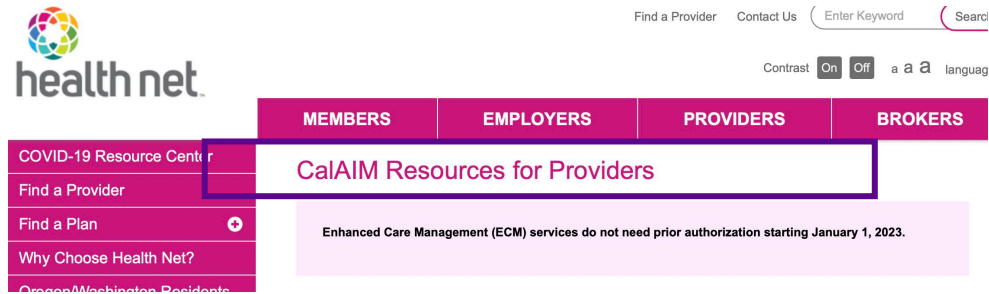
ECM provider submits provider order and referral via find help to CS Provider



•findhelp – Health Net  
•findhelp – CalViva Health

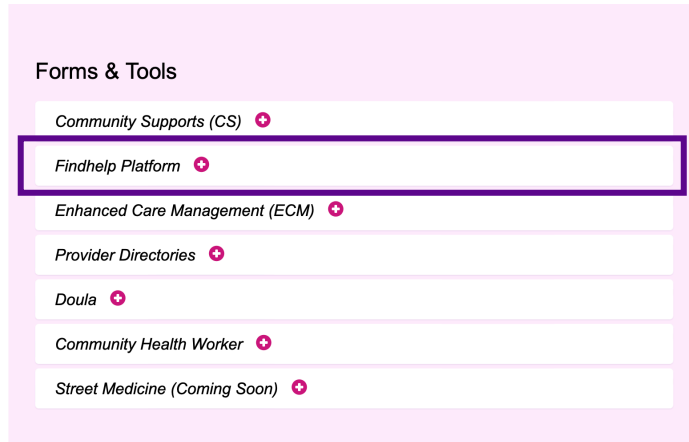
# Using Findhelp

1.



Start from the [CalAIM Resources for Providers landing page.](#)

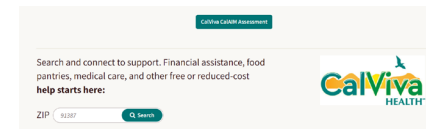
2.



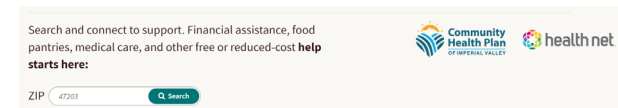
Then, scroll down to the Forms & Tools box and click on **“Findhelp Platform”**

3.

You should now be at the [Findhelp landing page](#)




[CalViva Community Supports by findhelp - Search and Connect to Social Care](#)



[Community Supports by findhelp - Search and Connect to Social Care](#)

# Using Findhelp (cont.)

4. Then, scroll down to these boxes and click on either, **based on who you are contracted with.**



**health net**  
ECM Referrals  
Enhanced Care Management (ECM) is a Medi-Cal benefit that provides comprehensive care management services to Health Net Medi-Cal members with complex health and/or social needs. To learn more or make a referral, click on the logo above.  
**Important Note:** Providers with access to the provider portal, please submit ECM referrals through the portal as the preferred method.

**Community Health Plan OF IMPERIAL VALLEY**  
ECM Referrals  
Enhanced Care Management (ECM) is a Medi-Cal benefit that provides comprehensive care management services to California Health and Wellness Medi-Cal members with complex health and/or social needs. To learn more or make a referral, click on the logo above.  
**Important Note:** Providers with access to the provider portal, please submit ECM referrals through the portal as the preferred method.

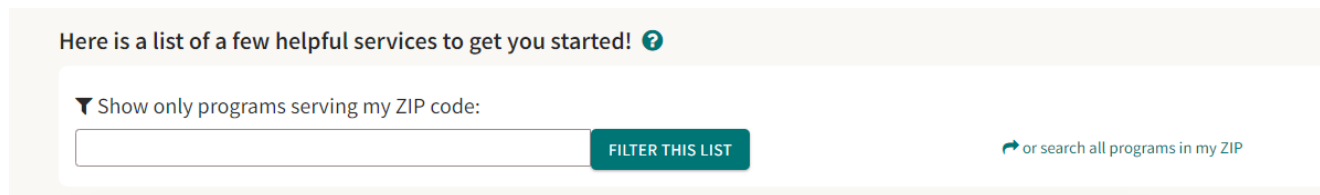


**CalViva HEALTH**  
ECM Referrals  
Enhanced Care Management (ECM) is a Medi-Cal benefit that provides comprehensive care management services to CalViva Medi-Cal members with complex health and/or social needs. To learn more or make a referral, click on the logo above.  
**Important Note:** Providers with access to the provider portal, please submit ECM referrals through the portal as the preferred method.

[CalViva Community Supports by findhelp - Search and Connect to Social Care](#)

[Community Supports by findhelp - Search and Connect to Social Care](#)

5.



Here is a list of a few helpful services to get you started! ?

▼ Show only programs serving my ZIP code:  
 FILTER THIS LIST or search all programs in my ZIP



You should now be at this page, where you can **enter your zip code to look for services near you.**





# Health Plan Contact and Resource Information



	Health Net	CalViva	Community Health Plan of Imperial Valley
Member Services	1-800-675-6110	1-888-893-1569	1-833-236-4141
Provider Directory	<a href="https://www.healthnet.com/content/healthnet/en_us/members/medi-cal/provider-directory.html">https://www.healthnet.com/content/healthnet/en_us/members/medi-cal/provider-directory.html</a>	<a href="https://www.calvivahealth.org/wp-content/uploads/2024/01/CalVivaHealth.Fresno.Kings.Madera.01.16.2024.V01.2024-Provider-Directory.pdf">https://www.calvivahealth.org/wp-content/uploads/2024/01/CalVivaHealth.Fresno.Kings.Madera.01.16.2024.V01.2024-Provider-Directory.pdf</a>	<a href="https://chpiv.org/wp-content/uploads/2023/11/DIR063648EP00_SHP_CA_MCL_MCL_1MP_V1_2024_20231023_2.pdf">https://chpiv.org/wp-content/uploads/2023/11/DIR063648EP00_SHP_CA_MCL_MCL_1MP_V1_2024_20231023_2.pdf</a>
Online Provider Directory (Find a Provider Tools)	<a href="https://www.healthnet.com/portal/providerSearch.action">https://www.healthnet.com/portal/providerSearch.action</a>	<a href="https://providers.mhn.com/member/practSearchStartStep2.do?memberType=OPT&amp;memSelectorRadio=OPT&amp;memberTypeSelect=HNAZ&amp;method=startSearch&amp;submit.x=15&amp;submit.y=6&amp;calViva=calViva">https://providers.mhn.com/member/practSearchStartStep2.do?memberType=OPT&amp;memSelectorRadio=OPT&amp;memberTypeSelect=HNAZ&amp;method=startSearch&amp;submit.x=15&amp;submit.y=6&amp;calViva=calViva</a>	<a href="https://chpiv.org/find-a-provider/#directory">https://chpiv.org/find-a-provider/#directory</a>



# Ideas for Action: Organizational Level



## Attitude and Assumptions

- Commit to building a culture that is focused on providing supportive, respectful, and culturally responsive care
- Host **trainings** to build the skills of your teams



## Building Trust

- Encourage **simulations or exemplars** in training environments where team members can practice skills in building trust and rapport
- Encourage mentor / mentee relationships that can help colleagues grow



## Engagement

- Create **policies and procedures** that guide teams to use effective engagement strategies
- Provide **feedback** to team members after you observe interactions



# Ideas for Action: Individual Level



## Attitude and Assumptions

- **Reflect** on your current attitude and assumptions towards members / clients. How might you consider a different perspective?
- Complete an **implicit bias training**. What did you learn? And how might you use that in your role?



## Building Trust

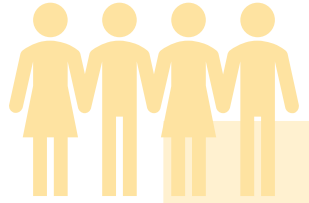
- When working with a member / client, identify areas that you will want to **re-visit**, once you have time to build trust and rapport.
- Do what you say you are going to do. (This takes organization and time management skills).



## Engagement

- Practice **active listening** to understand how you will **co-develop a plan of care** that is focused on the member /client's self-identified goals.
- **Meet the member / client "where they are"** and use their **preferred method of communication**.

# Ideas for Action: Referrals



## Organizational Level

- Create **workflows and desk guides** that help team members know how, where, and when to refer to additional services / supports
- **Establish relationships** via standing meetings with local providers to identify ways to work together and improve referral pathways / steps
- Start with **Provider Directories** – who do you know? Who should you be reaching out to, to start building relationships?
- Stay **up-to-date** on providers, contact information, service offerings, etc. to support teams in getting people connected



## Individual Level

- As you complete your assessment, **triage items** that need immediate referral and those that may be done at a different time (but give yourself and your member / client a date to get it done by)
- Remember to consider all information to determine if action may be needed and take opportunities for open-ended questions to **identify root barriers to care**
- Consider ways to ensure **loop closure** in your day-to-day activities
- Stay **in the know** with any materials about providers, contact information, service offerings, etc. to support your members with accurate information

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# Provider Spotlight

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# Provider Spotlight

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Chat in with questions you have for our spotlighted Providers



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# Questions?

*if time allows*

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# ***THANK YOU!!!!*** ***Before You Go...***

Please Complete the Evaluation of Today's Session

**Once the webinar has concluded,  
the survey will pop-up in a  
separate browser.**

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# Appendix

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# ECM Assessment – Indicators for Coordination with Others

## When completing the ECM Assessment:

- If applicable, leverage available assessments.
- This is another opportunity to identify potential partners/entities for collaboration and communication.



## Indicate if you used any of the following, recently completed assessments or tools to complete/inform this assessment.

*The Lead Care Manager should incorporate findings from all available assessments. Assessments do not replace this comprehensive assessment but should inform development of the care plan.*

ACEs or PEARLS  Yes. Date Completed: \_\_\_\_\_  No  N/A

*If no ACEs or PEARLS screening completed: refer to PCP/SW for screening.*

CANS Assessment<sup>1</sup>  Yes. Date Completed: \_\_\_\_\_  No  N/A

PSC-35<sup>2</sup>  Yes. Date Completed: \_\_\_\_\_  No  N/A

Needs Evaluation Tool<sup>3</sup>  Yes. Date Completed: \_\_\_\_\_  No  N/A

Youth Screening Tool<sup>4</sup>  Yes. Date Completed: \_\_\_\_\_  No  N/A

(DPH Foster Care) Child Health Evaluation  Yes. Date Completed: \_\_\_\_\_  No  N/A

Protective Factors Survey<sup>5</sup>  Yes. Date Completed: \_\_\_\_\_  No  N/A

(DCFS) Multidisciplinary Assessment Team<sup>6</sup>  Yes. Date Completed: \_\_\_\_\_  No  N/A

(CCS) Patient Care Assessment  Yes. Date Completed: \_\_\_\_\_  No  N/A

(DDS) Regional Center Assessment  Yes. Date Completed: \_\_\_\_\_  No  N/A

(Pregnant/Postpartum) CPSP Assessment  Yes. Date Completed: \_\_\_\_\_  No  N/A

(Justice Involved) Re-entry Transition Plan  Yes. Date Completed: \_\_\_\_\_  No  N/A

Other(s) (list with date completed):  Yes. Date Completed: \_\_\_\_\_  No  N/A

<sup>1</sup> The Child and Adolescent Needs and Strengths Assessment is used by DCFS/Child Welfare and by SMHS/DMH

<sup>2</sup> The Pediatric Symptom Checklist is used by SMHS/DMH

<sup>3</sup> The Needs Evaluation Tool is used by DMH

<sup>4</sup> The Youth Screening Tool is used for Medi-Cal Mental Health Services, DHCS

<sup>5</sup> The PFS is used by the Prevention and Aftercare Network, DCFS

<sup>6</sup> The Multidisciplinary Assessment Team includes their level of care tool and the Resource Family Reporting Tool, used by DMH for a child newly entering the foster care system



# ECM Assessment – Possible Indicators for CS Referrals and/or Coordination needs

When completing the ECM Assessment:

- **Be on the look out for opportunities to connect to Community Supports Services.**

Asthma Remediation needed?

Day Habilitation needed?

Housing Supports needed?

## Section 4. Physical Health

Has the C/Y member (or their parent/guardian/caregiver, if applicable) been told by a doctor or medical provider that they have any medical conditions?  Yes  No  
 If yes, please check all that apply:

Asthma/Chronic Lung Disease    Cancer    Cerebral Palsy    Cleft Lip/Palate    Congenital heart defect  
 Cystic Fibrosis    Pre-Diabetes    Diabetes Type 1    Diabetes Type 2  
 HIV/AIDS    Hypertension (*high blood pressure*)    Kidney disease    Muscular Dystrophy  
 Physical disability/para/quadruplegic/amputation    Seizures/Epilepsy    Sickle Cell Disease  
 Spina Bifida    Organ Transplant (list): \_\_\_\_\_    Genetic condition(s) (list): \_\_\_\_\_  
 Other conditions not listed above (list): \_\_\_\_\_

Has the C/Y member been to the hospital, emergency room, or a skilled nursing facility in the past 12 months?  
 Yes    No    N/A    Declined to Answer  
 If yes, how many times and what for? (list all):

## Section 10. Social Determinants of Health (SDoH)

### **Housing**

Where does the C/Y member live? (check all that apply)

House    Apartment complex    Board and care facility    Residential treatment center    Group Home  
 Skilled Nursing Facility    Permanent Supported Housing    Protective housing    Shared housing (i.e. couch surfing if loss of housing)    Motel/Hotel    Trailer Park    Campground    Emergency or Transitional Shelter    Hospitalized with no safe discharge plan    Homeless    Other:  
 Decline to Answer

# ECM Assessment – Possible Indicators for CS Referrals/Coordination

When completing the ECM Assessment:

- Example: Asthma remediation perhaps?

1 Member has asthma

2 You discover they have been to the emergency room twice this month.

3 You find that they have some potential environmental triggers.

## Section 4. Physical Health

Has the C/Y member (or their parent/guardian/caregiver, if applicable) been told by a doctor or medical provider that they have any medical conditions?  Yes  No

If yes, please check all that apply:

Asthma/Chronic Lung Disease  Cancer  Cerebral Palsy  Cleft Lip/Palate  Congenital heart defect

Cystic Fibrosis  Pre-Diabetes  Diabetes Type 1  Diabetes Type 2

HIV/AIDS  Hypertension (*high blood pressure*)  Kidney disease  Muscular Dystrophy

Physical disability/para/quadruplegic/amputation  Seizures/Epilepsy  Sickle Cell Disease

Spina Bifida  Organ Transplant (list): \_\_\_\_\_  Genetic condition(s) (list): \_\_\_\_\_

Other conditions not listed above (list): \_\_\_\_\_

Has the C/Y member been to the hospital, emergency room, or a skilled nursing facility in the past 12 months?

Yes  No  N/A  Declined to Answer

If yes, how many times and what for? (list all): \_\_\_\_\_

## Section 10. Social Determinants of Health (SDoH)

Does the place where the C/Y member live have:		
Good lighting: <input type="checkbox"/> Yes <input type="checkbox"/> No	Good heating: <input type="checkbox"/> Yes <input type="checkbox"/> No	Good cooling: <input type="checkbox"/> Yes <input type="checkbox"/> No
Rails for any stairs/ramps: <input type="checkbox"/> Yes <input type="checkbox"/> No	Hot water: <input type="checkbox"/> Yes <input type="checkbox"/> No	Indoor toilet: <input type="checkbox"/> Yes <input type="checkbox"/> No
A door to the outside that locks: <input type="checkbox"/> Yes <input type="checkbox"/> No	Stairs to get into their home or stairs inside their home: <input type="checkbox"/> Yes <input type="checkbox"/> No	Elevator: <input type="checkbox"/> Yes <input type="checkbox"/> No
Space to use a wheelchair: <input type="checkbox"/> Yes <input type="checkbox"/> No	Clear ways to exit their home: <input type="checkbox"/> Yes <input type="checkbox"/> No	Lead paint: <input type="checkbox"/> Yes <input type="checkbox"/> No
Mold/mildew/dampness: <input type="checkbox"/> Yes <input type="checkbox"/> No	Overcrowding: <input type="checkbox"/> Yes <input type="checkbox"/> No	Unreliable utilities: <input type="checkbox"/> Yes <input type="checkbox"/> No
Mice, cockroaches, or other pests: <input type="checkbox"/> Yes <input type="checkbox"/> No	Additional housing and/or home environment safety concerns? <input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Decline to Answer If yes, please explain: _____	



# Additional Resources

- [DHCS Webinars](#)
- [DHCS Comprehensive Quality Strategy \(2022\)](#)
- [DHCS Birthing Care Pathway](#)
- [CPSP Program – FAQs](#)
- [ECM Policy Guide \(February 2024\)](#)
- [ECM Birth Equity PoF FAQs \(February 2024\)](#)
- [Community Supports Policy Guide \(July 2023\)](#)